

### Forward-Looking Statements

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### Agenda

- 2011 Annual Results Review and Analysis
- **Business Review**
- 3 Industry Outlook and Development Strategies
- 4 Q & A



# 2011 Annual Results Review and Analysis

- 2 Business Review
- 3 Industry Outlook and Development Strategies
- 4 Q&A

## Financial Highlights

| RMB MM  | FY2011  | FY2010  | Change% |
|---|---------|---------|---------|
| Sales Revenue   | 7,120.7 | 7,392.6 | -3.7%   |
| Gross Profit  | 1,818.8 | 2,212.6 | -17.8%  |
| Core EBITDA   | 1,661.5 | 2,054.9 | -19.1   |
| Core EBIT   | 1,106.7 | 1,685.5 | -34.3   |
| Net Profit Attributable to Equity Holders                                       | 556.9   | 1,383.6 | -59.7   |
| Adjusted Net Profit Attributable to Equity Holders (excl. extraordinary items*) | 645.2   | 1.272.3 | -49.3   |
| Gross Profit Margin   | 25.5%   | 29.9%   | -4.4pt  |
| Core EBITDA Margin  | 23.3%   | 27.8%   | -4.5pt  |
| Core EBIT Margin  | 15.5%   | 22.8%   | -7.3pt  |
| Net Profit Margin   | 7.8%    | 18.8%   | -11pt   |
| Adjusted Net Profit Margin (excl. extraordinary items*)                         | 9.1%    | 17.2%   | -8.1pt  |
| Earning per Share-Basic (RMB)   | 0.407   | 1.08    |         |

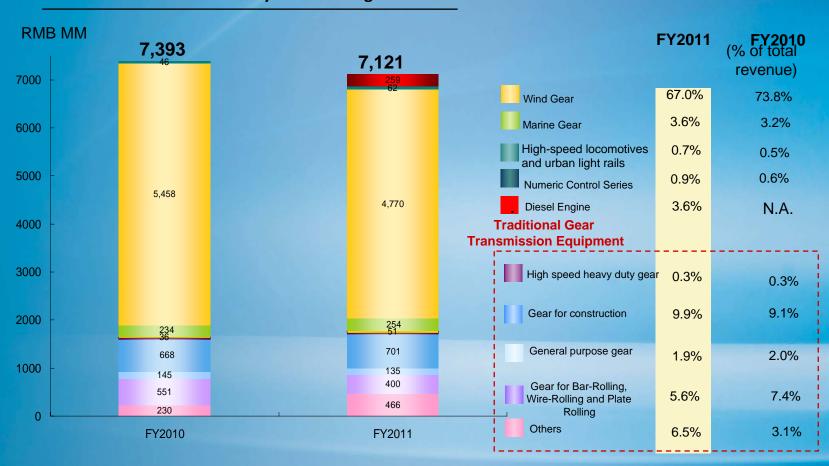
<sup>\*</sup>Inc: (1) Fair value change of convertible bonds on settlement



<sup>(2)</sup> Fair value change of equity swap on settlement

### Analysis of Sales Revenue for Gear Transmission Equipment

#### **Revenue Breakdown by Business Segment**



## Gross Profit Margin Analysis



| Products  | FY2011 | FY2010 |
|---|--------|--------|
| Wind Gear   | 27.2%  | 29.6%  |
| Marine gear   | 23.8%  | 23.6%  |
| High speed locomotives and urban light rails                | 29.4%  | 28.6%  |
| Numeric Control Series                                      | 17.9%  | 23.0%  |
| High speed heavy duty gear                                  | 40.4%  | 65.4%  |
| Gear for construction                                       | 32.6%  | 33.5%  |
| General purpose gear  | 38.8%  | 42.7%  |
| Gear for Bar-rolling,<br>Wire-rolling and Plate-<br>rolling | 5.3%   | 25.8%  |
| Others  | 17.2%  | 32.5%  |
| Diesel Engine   | 17.3%  | N/A    |

### Cost Analysis



中國高速傳動設備集團有限公司\*China High Speed Transmission Equipment Group Co., Ltd.

Other raw materials

Manufacturing fee

Direct labor cost

Subcontracting & processing

Cast iron and forged steel

### Balance Sheet Summary

| RMB MM                                   | FY2011 | FY2010 |
|--|--------|--------|
| Non-current Assets                       | 8,148  | 6,789  |
| <b>Current Assets</b>                    | 10,253 | 8,142  |
| Inventories                              | 1,799  | 1,257  |
| Account Receivables                      | 2,648  | 1,954  |
| Bill / Notes Receivable*                 | 2,064  | 1,274  |
| Cash and Deposits                        | 3,428  | 3,038  |
| Others                                   | 315    | 619    |
| Total                                    | 18,401 | 14,931 |
| Capital Reserves                         | 7,622  | 7,514  |
| Non Current Liabilities                  | 2,781  | 2,191  |
| Loans                                    | 2,627  | 2,043  |
| Others                                   | 154    | 148    |
| Current Liabilities                      | 7,998  | 5,226  |
| Account Payables                         | 1,173  | 960    |
| Notes Payable                            | 569    | 750    |
| Loans                                    | 4,991  | 1,209  |
| Others                                   | 1,265  | 1,087  |
| Finance Liabilities-Convertible<br>Bonds |        | 1,220  |

#### FY2011

- ✓ Increased in Non current Asset mainly through the new business investment
- → Increased in inventory level was due to the postponement delivery to customer as year ended date
- → Bank loan amount increased for business development and re-financing of the redemption of the convertible bond in May 2011 as well as for securing the liquidity of the Company
- → Net Debt Gearing ratio increased.
- → Account receivable days and inventory days was improved with comparison to the 1H2011
- ◆ Cash Level remained solid
- → Good relationship with both domestic and offshore bank. The unused banking facilities amounted to approx. RMB 5 billions



<sup>\*</sup> Include account receivable with letter of credit from customers' bank



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## Wind Gear Transmission Equipment

#### **Product Mix**

| <u>Product</u>       | <b>FY2011</b> (U | <b>FY2010</b> nit) | FY2011 % of total revenue | FY2010 of wind power |
|----------------------|------------------|--------------------|---------------------------|----------------------|
| 3 MW Gearbox         | 67               | 3                  | 1.7%                      | 0.1%                 |
| 2MW Gearbox          | 536              | 519                | 11.6%                     | 10.3%                |
| 1.5MW Gearbox        | 4,895            | 5,390              | 74.7%                     | 80.1%                |
| 750KW, 850KW Gearbox | 17               | 143                | 0.1%                      | 1.1%                 |
| Yaw Motor & Drive    | 14,949           | 11,646             | 9.3%                      | 6.7%                 |
| Pitch                | 11,888           | 8,953              | 2.6%                      | 1.7%                 |

# Strong Client Portfolio for Wind Gear Transmission Equipment





The Group maintains a strong client portfolio, with clients including major wind turbine manufacturers in the PRC, and renowned international wind turbine manufacturers. As the Group's increasingly globalized operation, SUZLON also become our overseas client in FY2011

2011



# Breakthrough in Marine Transmission Equipment

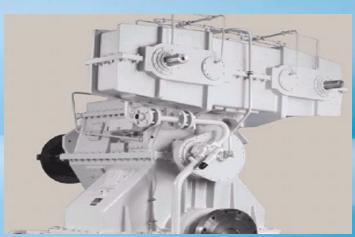
Acquired Nantong Diesel Engine Co., Ltd. in 2011 to provide one-stop service for customers



Established its first sales company in Singapore to open a sales channel to Southeast Asia and other parts of the world

Participated in the 17th Kormarine 2011 which further strengthened the Company's marine cooperation and exchange of experience with international enterprises





# High-speed Locomotive and Urban Light Rails Becomes the New Revenue Growth Point



#### Remarkable R&D Performance, Huge Market Potential

- Successfully applied to metros of Beijing, Shanghai, and Nanjing and Shenzhen
- → High performance, compact structure, low noise pollution and easy maintenance, well-received and highly recognised by its peers, with domestic and overseas orders also increased significantly.
- → Will further expand the domestic and overseas markets to make it a new motivator for the revenue growth







# Traditional Gear Transmission Equipment Accelerating the Expansion in Overseas Market

#### Major Breakthrough in Traditional Gear Transmission Equipment Business

Metallurgy gear transmission equipment

Construction materials gear transmission equipment

Approved by Sweden, an European country famous of its machinery industry, and test run of our equipment by Swedish customer was successful

Successfully sold its construction materials gear transmission equipment to customers in Turkey









# Computer Numerical Controlled ("CNC") and Heavy, High Precision Machine Tool Products



#### Explore the high-end market and provide advanced machine tools

- → Take the opportunity to develop precise and efficient general and special machine tool products to explore the high-end market and provide advanced machine tools for the equipment manufacturing industry.
- → Acquired a local manufacturer specializing in the research and development and production of CNC system and CNC machine tools in 2011.





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# The Wind Industry Entered an Important Adjustment Stage in 2011









#### **Wind Power Transmission Equipment Products**

- Adopt prudent development strategies. The development targets of the wind power transmission
  equipment products are to expand its product scale and diversify its product mix. Capitalising on its
  advanced techniques of research and development, high quality products and excellent market insights
- Continuously expand its businesses and carry out products restructuring to consolidate its position in the industry and attract more customers
- Follow the mainstream development trend of high capacity wind power equipment and continue to provide 3MW wind power gear box to customers while speeding up the research progress of 5MW wind power gear box transmission equipment

# Promising Domestic and Overseas High-speed Locomotives and Urban Light Rails Markets

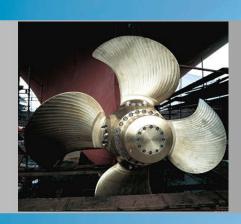
Further develop the domestic and overseas markets

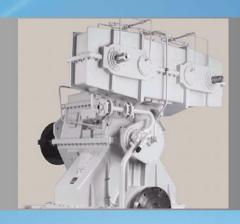
# Railway transmission equipment

Popularisation of high-speed railway in China has boosted the development of high-speed locomotives, metros and urban light rail transmission equipment markets and laid a solid foundation for its future rapid profit growth in the railway sector.



### Huge Market Potential for Marine Gear Equipment







#### Marine propeller and transmission business

The Group is one of the top marine propeller system manufacturers in the PRC. In order to optimise its product mix, the Group provides one-stop service for our customers. We believe that the marine gear transmission equipment segment will have a very bright future in view of the recovery of the global economy.

### Development Plan for Other Businesses

To expand its traditional gear transmission equipment business overseas. In 2011, the test run of the installed metallurgy equipment set by Swedish customer was successful, also the Group successfully sold its construction materials gear transmission equipment to customers in Turkey, representing a major step of the Group's development in the European market.

Will develop coal mechanical equipment business through joint ventures. In October 2011, the Group delivered invented self-developed boring machine sample to Beijing for exhibition and the product quality won a good reputation from customers.

High precision and heavy machine tools are also the Group's key development products in the future. The development of these high-tech products of high speed, high precision, multi-axis, high complexity and advanced intelligence will facilitate product technological upgrade and enhance the competitiveness of its self-developed products in domestic and overseas markets.

Will continue to conduct research on mechanical and electrical integration to expand market sales of its products. In order to enhance its added value, the Company will focus on the development of power transmission equipment such as electric control system and transducers for providing one-stop services to customers.

In 2011, the Group also established a joint venture for the production of sapphire substrate which is the upstream production process of LED. This process requires key technology and provides the highest added value in the industry chain.

We will adopt a prudent strategy while proactively improving existing products and developing new business to develop a diversified business model



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#### Thank you!

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